# Hospital Managers: HRD CANADIAN LEARNING COMPANY Learning Resources

### **Aids Work**

In this timely and important video, two physicians and four nurses (one of whom is also the founder of a hospice program) reflect on several decades of combined experiences in caring for patients with HIV/AIDS.

They discuss: facing fears for their own safety, as they struggle to deliver compassionate care to patients with this almost always terminal disease; facing frustration as they realize that they cannot offer a cure or sometimes even symptomatic treatment to those who depend on them; facing burnout including depression and, in at least one case, the use of drugs and alcohol to dull the pain they experience; facing grief at the loss of people they have cared for for years.

Finally, *facing forward* to the turn of the century, knowing that the disease will still be with us, but that they, and other dedicated healthcare workers will continue to struggle against it. Professional 22 minutes, order 9-7307-IN Video resources helping healthcare managers and supervisors resolve conflicts, improve performance and manage staff, time, and resources.

# Be A High Performance Manager

Examines challenges facing managers including the keys to being successful, creating a motivating environment, giving and earning respect, and sending clear messages to workers. Post Secondary - Advanced, Adult, Professional 54 minutes, order 1-6052-IN

#### Body Mechanics: Principles And Applications

Explains normal body movement and body mechanics principles as they relate to the daily functional activities of nursing personnel. Emphasis is on preventing neck injuries and minimizing physical load work.

Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5193-IN

# Budgeting Process: Obstacle Or Ally?

When budgets are properly used as a financial plan of business, they are a remarkable aid to better hospital management. Provides some necessary steps to achieve a useful hospital budget.

Post Secondary - Advanced, Professional 30 minutes, order 1-6665-IN

# Communication: Motivating People

Helps managers develop atmosphere for employee motivation. Includes an overview of what health care professionals like and dislike about their jobs, what motivates them, and why they choose their particular career field. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5293-IN

# Communication Skills For Hospital Secretaries

Tips for communciating openly and clearly, being understood and understanding. Developing skills for listening, problem solving, and win-win conflict resolution are included. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5642-IN

# **Conflict Management**

dentifies some of the major factors involved in conflict and shows how to recognize and use various modes of conflict management. Professional 30 minutes, order 1-5138-IN

# Connecting With Your Patient: Non-verbal Communication

Teaches awareness of and control over nonverbal communication including listening, standing, eye and facial expressions, voice, tone, touch, and space. Professional 21 minutes, order 1-6554-IN

# **Creating A Strategic Plan**

Hospitals can develop a flexible strategic plan that best meets community needs, facilitates decisionmaking, and strengthens its immediate and longterm position. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5290-IN

# Crisis Intervention: Families Under Stress

Outlines important Supportive actions for staff nurses in acute care. Urges nurses to develop empathy by identifying what their needs would be if a member of their family was hospitalized.

Stresses trusting in the staff, privacy, timely information, and hope as essential needs of the family under stress. Outlines the steps of crisis intervention and illustrates successful and unsuccessful outcomes. Professional 30 minutes, order 1-5135-IN

# Cultural Diversity In Healthcare

A practical orientation to Mmulti-cultural awareness and cross-cultural communication. Demonstrates the importance of building positive relationships with patients and co-workers in today's increasingly diverse healthcare environment. Illustrates how cultural differences can affect everything from a patient's response to treatment to a colleagues's need for "space." Uses real-life scenarios to show how inter-cultural sensitivity and communication skills contribute to healthy working relationships and the healing process. Professional 22 minutes, order 1-2204-IN

# Developing A Personal Management Strategy

Helps managers develop ha management strategy that reflects their particular administrative job, their organization's structure, and their personal assets. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5287-IN

# **Empowerment**

A program for all hospital staff on the benefits of employee empowerment.

Visit two hospitals where empowerment is practised: one through a shared governance structure and the other through a clear philosophy and various committees.

Next, see how nurse empowerment results in better employee satisfaction, patient care, and cost effectiveness.

Includes the views of hospital staff at all levels and in various departments. Professional 56 minutes, order 1-2203-IN

### Exploring Leadership Styles

An overview of the ways managers can achieve efficient problem solving techniques and enhance their overall leadership skills.

Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5294-IN

### First Line Manager: Service Excellence In Health Care Field

Factors influencing the informed health care consumer; importance of front-line personnel. Post Secondary - Advanced, Professional 28 minutes, order 1-5654-IN

# Guest Relations And Beyond: Managing The Moments Of Truth

The importance of each step of a patient's cycle of service from preadmission to postoperative care, and the fundamental values of each. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-8103-IN

# Guest Relations And Beyond: Departmental Service Excellence

Helps department managers promote quality service in their departments as a strategy for organizational excellence. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-8104-IN

# Handling Hazardous Materials: Signs Of The Times

Explores situations and materials in health care that present hazards. Using protective gear, dealing with spills, maintaining records and recognizing vital signs and warning labels are included. Professional 14 minutes, order 3-3011-IN

# Handmaidens: About Nursing

Nurses are expected to be sweet, caring, and quietly efficient - even when working under stressful conditions or with disrespectful people.

Recent studies suggest that many people who enter nursing have been trained from childhood for roles as selfless caregivers. Growing up in alcoholic or other dysfunctional families, they learned to ignore their own needs, to take care of others, and, above all, not to make waves.

This powerful program encourages nurses to stand up for themselves, for each other, and for their rights as professionals. Producer Barbara Bird surveys the roots and present-day realities of nursing, and intertwines this with several poignant stories of nurses' experiences.

An excellent resource for a course in nursing history from a sociological viewpoint ... presents some startling statistics regarding the family background and health problems of nurses" - Judy Lindop, Coordinator, Nursing Resource Centre, George Brown College, Toronto. Professional

35 minutes, order 9-7199-IN

# Hospital Safety ... Because You Care

Stresses the need to follow established safety procedures, workers compensation laws and the need for a team approach to hospital safety. Adult, Professional 17 minutes, order 3-3004-IN

# Hospital Security And You

Employees roles in ensuring patient safety and safeguarding institutional assets and what hospital staff can do to reduce security problems. Adult, Professional 15 minutes, order 3-3008-IN

# Improving Your Leadership Performance

Reviews the difference betweem directive and supportive leadership styles, and how they relate to employee performance. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5296-IN

# Improving Quality: A Primer For Health Care

Explores quality assurance and quality improvement methods for people in all roles.

Ten step process for monitoring and evaluating, and principles of quality improvement are included. Professional

20 minutes, order 1-3993-IN

# The Management Skills Series

Used individually, or as a whole, this series will improve management and supervisory skills in five vital areas: personnel management, time management, budgeting, communication, and conflict management.

# How to Develop a Departmental Budget

In clear, easy to understand terms, this video defines and explains how to plan and prepare a budget, from planning stage through implementation and feed back. The different methods used to plan and evaluate a budget are discussed. Related terms, such as "variance" and "capital expenditure," are explained. Order 1-2007, 28 minutes

# Time Management Skills

Effective time Emanagement is a must in the busy health care environment. This video explains how to budget and manage your time wisely. The causes and effects of poor time management are explained. Learn how to take control of your time by using the total management planning concept. Methods of setting priorities and learning the causes of poor time management and how to minimize them are discussed. Order 1-2002, 28 minutes

# Effective Supervisor Skills

lell trained, qualified Wemployees are an asset to any institution. Conversely, the loss of a valued employee is a liability. In the high technology health care arena, it is an ongoing task to find and retain skilled workers. Using discussions and vignettes, this video identifies the five areas of a manager's responsibilities that will help you better deal with your employees and turn them into valuable assets: setting goals, delivering praise, reprimanding, delegating, and over supervising. Order 1-2001, 30 minutes

# Problem Solving and Conflict Resolution

Ising realistic, health care Ubased examples, this video shows how conflicts can be resolved and how, if managed correctly, conflicts can lead to new options. The different types of conflicts are discussed, namely "I win you lose," "lose/lose," and "win/win." Emphasis is placed on turning conflicts into the "win/win" type, if possible. The advantage of "win/win" resolutions, along with methods of achieving them, are shown. Order 1-2008, 27 minutes

# **Communication Skills**

iscussing the **U**importance of communication in the hospital setting this video demonstrates employee/employee and patient/employee communication skills through role playing scenarios. The importance of listening is stressed, along with showing how to improve such skills. Nonverbal communication, body language, and speech inflection are also covered. Several examples are given of ways to better deal with staff problems and to improve instruction giving. Örder 1-2000, 27 minutes Adult

minutes, order 1-20070-IN

# Managing With People: Conflict Resolution & Communications

Elements of ineffective communication and guidelines to help managers create effective communications systems for problem solving and conflict resolution. Adult, Professional 30 minutes, order 1-5291-IN

# Mega-managing

Styles in highperformance organizations, team and culture building, product line management, new venture development, computer literacy, developing and implementing strategic plans. Post Secondary - Advanced, Adult, Professional 60 minutes, order 1-5607-IN

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# Negative Feedback With Positive Results

Introduces the concept of progressive discipline, along with guidelines for handling disciplinary action.

Post Secondary - Advanced, Professional 30 minutes, order 1-6662-IN

# **Negotiating Styles**

Five different negotiating styles, including two forms of passive and three forms of active negotiation. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5627-IN

# An Overview Of Performance Appraisal

Reviews the components of a performance appraisal and demonstrates successful interview techniques. Professional 30 minutes, order 1-5612-IN

# Personal Planning And Time Management

Key areas that managers should be aware of, including personal planning, strategic planning, and organizational planning. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5288-IN

# Planning And Preparing For Negotiation

dentifies five factors that affect negotiations and six personality profiles that categorize a negotiating partner, as well as effective negotiating goals and objectives.

Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5626-IN

# Quality Assurance In The Office Setting

Outlines the legal, oeconomic, professional, and personal components of QA, and offers practical information for starting a program in the office setting. Post Secondary - Advanced, Professional 28 minutes, order 1-5571-IN

# Quiet Hospital Zone: Patient Confidentiality

Reminds hospital personnel of the importance of maintaining patient confidentiality as entertaining scenarios of everyday situations show how easily breaks can occur. Professional 30 minutes, order 3-3014-IN

# A Review Of Management Skills For Hospital Personnel

The skills and characteristics crucial to effective hospital management. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5576-IN

# The Secretary As Manager

They understand and interpret the organization's policies and procedures. Shows how management theory can be applied to work performed by secretaries in health care settings. Post Secondary - Advanced, Professional 30 minutes, order 1-5641-IN

# Setting Clear Expectations

The concept of psychological contracts and expectations, methods for monitoring and evaluating employee performance, and suggestions for setting up effective employee evaluation systems. Post Secondary - Advanced, Professional 30 minutes, order 1-6661-IN

# Sexual Harassment In Healthcare: Re-learning The Rules

This program dramatically illustrates the complex and sometimes confusing issues surrounding verbal and physical sexual harassment.

It also describes four important steps when faced with harassment: confronting the problem, reporting the incident, documenting the incident, and seeking support.

Highly recommended for sensitivity training of all healthcare employees. Post Secondary - Advanced, Professional 35 minutes, order 1-2202-IN

# Solved: The Mystery Of Quality Customer Relations

Explores quality customer service among all employees while following a "mystery guest" through a diagnostic visit to a hospital. Professional 22 minutes, order 3-3019-IN

# Stress Management In The Hospital Setting: Identification

Physicians and nurses rank among those professionals who are most susceptible to stress. Therapists from Rutgers University discuss a three point model to develop methods for diagnosing the syndrome. They explore the environmental, cognitive, and physiological factors that both create and react to stress, and they also explain how a quantitive measuring system can be used to measure stress. Post Secondary - Advanced, Adult, Professional 54 minutes, order 1-3402-IN

# **Taking Charge**

Managers can facilitate their own job functioning by examining important psychological and practical issues involved in "taking charge."

Post Secondary - Advanced, Professional 30 minutes, order 1-6660-IN

### Taking Charge: Planning For Success Part I I

Looks at the cost of effective planning, exploring its process, principles, and potential pitfalls, with emphasis on motivation and setting realistic goals.

Post Secondary - Advanced, Professional 30 minutes, order 1-5649-IN

# Taking Control: Making Time Work For You

A ssesses how time is specific time robbers and savers, the importance of goal setting, and creating an action plan. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5615-IN

# Taking Good Care: Inside A Children's Hospital

A ssists in recruitment and Aorientation of staff at all levels, from medical and nursing, to housekeeping and environmental services. Adult, Professional 25 minutes, order 9-7089-IN

# Telephone Techniques For Hospital Secretaries

Basic principles and proper application of telephone techniques for hospital secretaries. Post Secondary - Advanced, Professional 30 minutes, order 1-5656-IN

# **Thicker Than Water**

This dramatized video demonstrates techniques for working with families in a nursing home setting, focusing on distraught family members.

The video shows the nursing home director, or social worker, how to diffuse anger, acknowledge concerns and provide helpful perspective and information to the family. Adult

10 minutes, order 9-7290-IN

# Understanding Organizations

Reveals how the history, demographics, and political climate determine a facility's power structure, communciation network, decision-making process, and management style. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5286-IN

# Understanding People At Work

Techniques to help supervisors improve interpersonal relationships and attain a more productive and cooperative work environment. Post Secondary - Advanced, Professional 30 minutes, order 1-5609-IN

# Volunteer Services: Effective Use In Health Care

How to use volunteers to improve health care delivery, creating assignments that make good use of varying skill levels, as well as recruiting, training, motivating, and retraining volunteers. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5602-IN

# What Is Management

Rational, political, and human relations perspectives of management, and the skills needed to be successful managers and supervisors. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5608-IN

# What Managers Do

Provides a personal strategy, guidelines, set goals, and objectives for developing effective management skills in the hospital envionment. Post Secondary - Advanced, Adult, Professional 30 minutes, order 1-5285-IN

# Working It Out: Support Groups For Nursing Aides

Employee support groups can help break the cycle of stress among nursing assistants and reduce turnover and absenteeism. Working it Out has been developed through field research as a training tool for long-term care facilities. This unique program consisting of the video and a leader's workbook is aimed at reducing turnover and stress.

Included are dramatic vignettes of typical support group meetings, dealing with issues of concern to nursing assistants. Professional 30 minutes, order 9-7262-IN

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